



INDEPENDENT EVALUATION
DEPARTMENT OF NORWEGIAN
DEVELOPMENT COOPERATION

Rules for the Procurement

Procurement of consultancy for the
Evaluation of Energy Programming under the
Civilian Component of the Nansen Program
for Ukraine and Moldova

Reference: 26/00338

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1. Overall information

1.1 About The Departement of Evaluation

The Independent Evaluation Department (Eval) is responsible for commissioning and carrying out independent evaluations of activities funded through Norway's development assistance budget.

The goal of the evaluation work is to promote learning and a knowledge-based Norwegian development cooperation, and to ensure the administrative accountability of the actors within Norwegian development policy.

The department reports directly to the Secretaries General of the Ministry of Foreign Affairs and the Ministry of Climate and Environment.

While the department is administratively located within Norec, it operates independently.

Information about the contracting authority and the contracting authority's contact person is provided in the contracting authority's tender management system (KGV).

All communication with the contracting authority shall take place through the contracting authority's KGV. This also applies to questions and answers.

1.2 Purpose and scope of the procurement

This evaluation focuses on outcomes and impacts in the energy sector, assessing the causal logic linking energy support to wider civilian outcomes within the Nansen Program Theory of Change, contribution pathways, cross-sector interactions, unintended effects, and the conditions under which different approaches may be sustained or expanded.

Understanding how energy investments translate into broader resilience outcomes, and how they interact with Norwegian donor mechanisms and other portfolio elements, is essential for prioritisation and resource allocation. Furthermore, since maintaining short-term system stability, protecting civilians, and advancing longer-term transition goals do not always align perfectly, the resulting trade-offs are central to understanding programming choices and outcomes.

The evaluation covers the civilian component of the Nansen Support Program from its inception in February 2023 through July 2026.

The estimated value of this procurement is between NOK 3 million NOK excl. VAT and NOK 4 million NOK.

1.3 Procurement procedure

The procurement is carried out in accordance with Act No. 73 of 17 June 2016 on Public Procurement (the Public Procurement Act) and Regulations of 12 August 2016 No. 974 on Public Procurement (the Public Procurement Regulations), Part I and Part III in accordance

with the procurement procedure competition with negotiation after prior announcement, pursuant to Section 13-2 (c) of the Public Procurement Regulations.

This competition begins with a qualification phase. All interested suppliers can submit a qualification application. The contracting authority will first assess whether the suppliers meet the requirements set out for the suppliers in section 4.

To the extent that there is a sufficient number of qualified suppliers, the contracting authority will select a minimum of three or a maximum of five suppliers to submit tenders in accordance with the selection criteria in section 3.4.7.

The contracting authority reserves the right not to conduct negotiations if it is not deemed necessary. This will be decided after the tender deadline for the first submission.

The acquisition has been announced at Doffin (www.doffin.no) and Tender Electronic Daily (TED) (www.ted.europa.eu).

1.4 Structure of the tender documentation

The tender documents consist of this document with the following appendices/appendices.

| | |
|--------------------|---|
| Appendix 1 | The customers specification of the assignment |
| Appendix 2 | The consultant's specification of the assignment |
| Appendix 3 | Project and progress schedule |
| Appendix 4 | Administrative provisions |
| Appendix 5 | Price and price provisions |
| Appendix 6 | Amendments to the general agreement text |
| Appendix 7 | Amendments to the agreement after the agreement is entered into |
| Appendix 8 | Tender declaration |
| SSA-O | Assignment agreement |
| Tender declaration | Declaration of supporting supplier |
| Self-declaration | Self-declaration of Russian involvement in public procurement |

Suppliers are encouraged to carefully read the tender documents and report any errors or ambiguities to Norec through the tender implementation tool Mercell.

1.5 Environment and climate considerations

The requirements and criteria set out pursuant to Section 7-9 of the Procurement Regulations shall have the purpose of reducing the procurement's overall climate footprint or environmental impact, cf. Section 7-9 (1) of the Procurement Regulations. The main rule in Section 7-9 (2) of the Public Procurement Regulations is that the contracting authority must give weight to climate and environmental considerations by a minimum of thirty per cent. Exemptions from the obligation to set environmental requirements or criteria exist if the procurement by its nature has a climate footprint and an environmental impact that is

insignificant and this is justified in the procurement documents, cf. Section 7-9 (5) of the Public Procurement Regulations.

The need the contracting authority wants covered by the consultant is primarily a research and analysis service where the suppliers can do most of the work remotely. The work may involve minimal travel and will to a very limited extent use consumables with a climate footprint.

On this basis, the procurement of a consultancy service is considered to have an insignificant climate footprint and environmental impact and thus falls under the exemption rule in section 7-9 (5) of the FOA.

1.6 Partial offers

The procurement is not divided into lots.

2 Administrative terms and conditions

2.1 Communication and information

The contracting authority uses the electronic tender execution tool (KGV) Merzell CTM provided by Merzell Gruppen (former EU Supply), <https://eu.eu-supply.com/> when carrying out the procurement. All communication in the procurement process must take place in KGV.

If technical support is needed, Merzell CTM Customer Service should either be contacted by phone 23 96 00 10, by email to kgv@eu-supply.com or using the customer service portal <https://merzell.atlassian.net/servicedesk/customer/portal/14/group/16/create/68>.

2.2 Questions about the tender documents

All questions regarding the procurement must be submitted in writing and in Norwegian and English in KGV. Inquiries made in any other way will not be answered.

Questions that concern all suppliers will be answered anonymously in KGV to everyone who has expressed their interest in the procurement.

The supplier is obliged to review the tender documents and appendices in a proper manner and is responsible for familiarising itself with all conditions that may affect the delivery.

If a supplier discovers errors, omissions or ambiguities in the tender documentation, the supplier is requested to immediately notify the contracting authority of this in KGV.

2.3 Corrections, additions or changes to the tender specifications

The tender documents may be corrected, amended and/or supplemented within the framework of Section 14-2 of the Procurement Regulations. Corrections, changes and supplements will be made available in KGV.

2.4 Progress plan

The contracting authority has drawn up the following progress plan for the procurement process:

| The qualification phase | |
|--|--|
| Activity | Date |
| Announcement of the competition | 17.06.2026 |
| Deadline for asking questions about the qualification phase | 10.08.2026 kl. 12.00 |
| Deadline for submitting a qualification application | 21.08.2026 kl. 12.00 |
| Processing of the applicant for qualifications | Week 35 and 36 |
| Notification of the result of the qualification | 04.09.2026 |
| The Offering Phase | |
| Activity | Date |
| Invitation to submit tenders | 04.09.2026 |
| Deadline for asking questions in connection with the first submission of tenders | 18.09.2026 kl. 12.00 |
| Tender deadline first submission | 30.09.2026 kl. 12.00 |
| Evaluation of the first offer | Week 40 and 41 |
| First round of negotiations | Week 42 |
| Final tender deadline | 30.10.2026 kl. 12.00 |
| Evaluation | Week 45 and 46 |
| Award decision and notification to suppliers | 16.11.2026 |
| Expiry of the waiting period | 10 calendar days, calculated from the first calendar day after the date of sending the notification letter |
| Contract signing | After the end of the waiting period |
| Tender validity period | 31.12.2026 |

Please note that the dates following the opening of tenders are provisional. Any extension of the tender validity period may only be made with the supplier's consent.

2.5 Revocation and amendment of the qualification application/offer

Qualification applications/offers can be withdrawn or changed before the deadline. Changing the qualification application/offer is to be regarded as a new offer. If you need to change the offer, the application/offer can be opened, edited and submitted again in Merccell before the deadline expires. Only the most recently submitted application/offer will be evaluated.

2.6 End of the competition

Notification of choice of Supplier and waiting period: Norec informs all Suppliers in writing and at the same time about which tenderers have been awarded the contract. The notification will include a reason for the choice and specify a waiting period.

Cancellation of the competition and total rejection: Norec reserves the right to cancel the competition or reject all tenders if there is an objective reason, cf. Section 25-4, first paragraph of the Procurement Regulations.

2.7 Entering into a contract

A binding contract is not considered to have been entered into until it has been signed by both parties.

2.8 Provider Participation Costs

Costs incurred by the supplier in connection with the preparation, delivery and follow-up of the qualification application will not be reimbursed by the contracting authority.

2.9 Confidentiality and publicity

The public has access to tenders and protocols after the supplier has been chosen; Act No. 16 of 19 May 2006 on the right of access to documents in public works (the Freedom of Information Act), see Section 23, third paragraph, cf. Section 7-3 of the FOA.

Norec is required to follow the principle of additional access, cf. Section 11 of the Freedom of Information Act. When requesting access, Norec is obliged to make its own assessment of what information can be exempted from public access assessed against the legislation.

Norec is obliged to prevent others from gaining access to or knowledge of information about technical facilities and procedures or operational and business matters that it would be of competitive importance to keep secret, cf. FOA Section 7-3, cf. Section 13 of the Public Administration Act.

In the event of a request for access, the Brønnøysund Register Centre will contact the provider before the documents are handed over.

2.10 Personal data

The client is the data controller for personal data, such as names of offered resources, CVs or similar, which are submitted as part of the tender. The personal data will only be used in connection with the implementation of the procurement and possibly in the contract follow-up if the supplier is awarded a contract.

The client is a public entity and is obliged to have an archive in accordance with Section 6 of the Archives Act. The obligation to archive means that information cannot be destroyed without there being a legal basis for disposal in or pursuant to the Archives Act. The Archives Act's rules on preservation take precedence over the right to deletion, cf. GDPR art. 17. Please note that personal data submitted as part of the offer will be archived in accordance with the Archives Act and associated regulations.

2.11 The Sanctions Act and associated regulations

It is the Supplier's responsibility to ensure that the Supplier itself and any subcontractors who contribute to the fulfilment of the contract's obligations comply with Act No. 18 of 16 April 2021 on the implementation of international sanctions (the Sanctions Act) with the regulations in force at any given time.

This means, among other things, but is not limited to, that the Supplier itself and any subcontractors shall not be covered by the Regulations on restrictive measures regarding actions that undermine or threaten Ukraine's territorial integrity, sovereignty, independence and stability of 15 August 2014 no. 1076 § 8n first paragraph.

The supplier must submit a self-declaration on Russian involvement in public procurement. The applicant declaration must be attached to the prequalification application.

During the contract period, the Supplier shall inform the Customer without undue delay if the Supplier becomes aware of circumstances that may result in their performance of the contract being in violation of the Sanctions Act and associated regulations.

Failure to fulfil the obligations in this provision constitutes a material breach and may be invoked by the Customer as grounds for termination, cf the general text of the agreement section 9.2.5 "Termination".

3 Eligibility Requirements and Selection Criteria

3.1 General information about eligibility requirements

This chapter contains information about the European self-declaration form (ESPD), documentation of payment of taxes, value added tax and national insurance contributions, as well as other qualification requirements. The qualification requirements are minimum requirements, and the provider must meet all the requirements listed below in order to participate in the competition.

Below is an overview of the requirements that must be met. It must be possible to document the suppliers' fulfilment of all qualification requirements. The qualification requirements are adapted to the Client's needs and documented fulfilment will be assessed in light of this. The suppliers are responsible for providing all documentation requested below to document that the qualification requirements have been met. It is important that

the tenderer ensures that all documentation is enclosed in the tender. Lack of documentation can lead to the right and obligation to reject the supplier.

3.2 Specifically, about the use of subcontractors

If necessary, the supplier may rely on the capacity of other enterprises to meet the requirements for economic and financial capacity and/or the requirements for technical and professional qualifications set out in section **Error! Reference source not found.** and **Error! Reference source not found.** cf section 16-10 (1). The supplier must tick this box in Chapter II, Section C of the ESPD form, cf. FOA § 16-10.

The following documentation must be submitted:

- Documentation showing that the supplier has the necessary resources at its disposal for the enterprises on which it relies, for example by submitting a declaration of commitment from these enterprises.
- Each has its own versions of the European self-declaration form (ESPD) as part of the offer, cf section **Error! Reference source not found.**. The applicant declarations must contain information requested in sections A and B of the ESPD form in Parts II and III as well as the information in Parts IV and V to the extent that they are relevant to the specific qualification requirement(s) for which the supplier relies on the enterprises

Where the supplier relies on the capacity of other enterprises to meet the requirements for economic and financial capacity, the contracting authority requires that they are jointly and severally liable for the performance of the contract, cf. Section 16-10 (4).

If a supplier relies on the capacity of other enterprises to meet the requirements for relevant experience, section 2.4.1, these enterprises shall perform the services or building and construction work that requires such qualifications; 16-10 (5).

3.3 The European self-declaration form

3.3.1 General information about ESPD

In order to qualify, the supplier must submit a self-declaration form (ESPD form) confirming that the supplier meets the qualification requirements stated in chapter **Error! Reference source not found.** and that there are no grounds for rejection. The contracting authority has prepared a self-declaration form (ESPD form) in KGV.

In this competition, the contracting authority will check that the suppliers meet the qualification requirements before an invitation to submit tenders is sent out. The supplier must therefore attach all documentation documenting fulfilment of the qualification requirements (as separate appendices) as part of the qualification application.

More information about the ESPD form and user guide can be found here: [ESPD — European self-declaration form | Anskaffelser.no](#)

3.3.2 National reasons for rejection

According to ESPD Part III: Grounds for inadmissibility, Section D: "Other grounds for inadmissibility laid down in the national legislation of the contracting authority's Member State". The Norwegian procurement rules go further than what follows from the grounds for rejection stated in the EU Public Procurement Directive and in the standard form for the ESPD. It is therefore clarified that in this competition, all the grounds for rejection in Section 24-2 of the Procurement Regulations also apply, including the purely national grounds for rejection.

The following of the grounds for rejection in Section 24-2 of the Procurement Regulations are purely national grounds for rejection:

- § 24-2 (2). This provision states that the contracting authority shall reject a supplier when the contracting authority is aware that the supplier has been legally convicted or has issued a fine for the specified criminal offences. The requirement for the contracting authority to reject suppliers who have decided on fines for the specified criminal offences is a special Norwegian requirement.
- Section 24-2 (3) (i). The reason for rejection in the ESPD form only applies to serious errors in the practice of the profession, while the Norwegian reason for rejection also includes other serious errors that may lead to doubts about the supplier's professional integrity.

3.4 Requirements for the supplier

3.4.1 Tax certificate

| ELIGIBILITY REQUIREMENTS | DOCUMENTATION REQUIREMENTS |
|--|---|
| The supplier must pay taxes and duties. This requirement only applies to Norwegian suppliers. | Tax certificate, not older than 6 months, confirming that the supplier has fulfilled its obligations with regard to payment of taxes, national insurance contributions and VAT skatteetaten.no. If this is not possible, it can be ordered from the tax collector or the tax administration. The certificate is electronically approved and is therefore not signed. For more information, see skatteetaten.no. |

3.4.2 Registration, authorisations, etc

| ELIGIBILITY REQUIREMENTS | DOCUMENTATION REQUIREMENTS |
|--|--|
| The supplier must be registered in a business register or commercial register in the state in which the supplier is established. | Norwegian suppliers: Certificate of incorporation from the Central Coordinating Register for Legal Entities. Foreign suppliers: Confirmation that the supplier is registered in the Register of Business Enterprises or the Trade Register in the state in which the supplier is established. |

3.4.3 Economic and financial capacity

| ELIGIBILITY REQUIREMENTS | DOCUMENTATION REQUIREMENTS |
|---|--|
| <p>The supplier must have sufficient economic and financial capacity to carry out the delivery.</p> <p>Sufficient economic and financial capacity means that the tenderer must have sufficient solvency, liquidity, and profitability to be able to deliver services in accordance with the contract.</p> | <p>The supplier's annual accounts, including notes and the auditor's report for the last three years, must be attached.</p> <p>Credit rating from a reputable credit rating company based on the latest accounting figures. The assessment must not be older than 3 months.</p> <p>If the Contracting Authority has objective grounds for not submitting the documentation requested by the Contracting Authority, the Contracting Authority may document its economic and financial capacity by submitting any other document that the Contracting Authority deems appropriate.</p> |

3.4.4 Technical and professional qualifications

| ELIGIBILITY REQUIREMENTS | DOCUMENTATION REQUIREMENTS |
|--|---|
| <p>For further selection criteria in terms of team competencies, please see the section 3.4.7.</p> | <p>In Appendix 2, the supplier must provide an overview of a minimum of 3 and a maximum of 5 of the suppliers' most relevant assignments over the past 5 years. Each example of an assignment should be no longer than one page.</p> <p>The contracting authority will carry out an overall assessment of the reference projects when assessing whether the requirement is met.</p> <p>The contracting authority reserves the right to request contact information.</p> |

3.4.5 Environmental Management System

| ELIGIBILITY REQUIREMENTS | DOCUMENTATION REQUIREMENTS |
|---|---|
| <p>The supplier must have a documented and implemented environmental management system.</p> | <p>A brief description of the supplier's environmental management system the supplier will use as a basis for the implementation of the contract.</p> <p>However, the description must be sufficiently detailed to enable the contracting authority to make an independent assessment of whether the supplier's environmental management system can be considered to be well-functioning for this contract.</p> |

| | |
|--|--|
| | If the supplier is certified in accordance with ISO 14001 or equivalent certifications, it is sufficient to enclose a copy of a valid certificate. |
|--|--|

3.4.6 System for qualification assurance and management system

| ELIGIBILITY REQUIREMENTS | DOCUMENTATION REQUIREMENTS |
|--|---|
| The supplier must have a good and well-functioning quality assurance system. | Description of the supplier's methods for quality assurance. If the supplier is certified in accordance with ISO 9001 or equivalent standards, it will be sufficient to provide a copy of a valid certificate. |

3.4.7 How we will choose suppliers

| CRITERION | DESCRIPTION | Weight |
|---------------------------------------|--|--------|
| Technical quality of the proposal | <ul style="list-style-type: none"> - The referenced assignments should prove international experience in conducting country-level and system-level evaluations related to sustainable development - The referenced assignments should show substantial experience conducting fieldwork in high-risk and hostile environments. | 50% |
| Team Competence and Delivery Capacity | <p>This includes the extent to which the proposed team demonstrates the qualifications, experience, and capacity required to carry out the assignment.</p> <ul style="list-style-type: none"> - The consultant or team of consultant's should have excellent written and reading proficiency in English and Ukrainian. - The consultant or team of consultant's should have experience from the energy sector. - The supplier must supply a profile of each team member and an outline of specific experience in providing consulting services and relevant experience in engaging with a broad range of stakeholders across relevant institutional and operational levels. | 50% |

For further selection criteria in terms of team competencies, please see the section Bid Selection Criteria in the Evaluation Terms of Reference.

4 Design and submission of tender

The tender shall be submitted electronically through the contracting authority's KGV https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=457227&TID=200417823&B=.

The tender must be submitted in its entirety in accordance with the format specified in the KGV by the tender deadline. Submission by email or similar means will result in rejection of the tender. The tender shall be binding, and the supplier bears the risk of any ambiguities in the tender.

4.1 Quotation for all or part of the delivery

It is not possible to submit tenders for only parts of the procurement.

4.2 Alternative and parallel offers

The contracting authority does not accept parallel tenders. Parallel tenders mean several tenders from the same supplier that fully meet the requirements specified in the requirements specification.

The contracting authority does not accept alternative offers. Alternative tender means an offer that describes a solution other than the one described in the tender documents.

4.3 Offer letter

The supplier must prepare a separate offer letter. Offer letter that should include the following:

- The supplier's name, organisation number and postal address
- Contact person's name, email address, and phone number
- Date
- Confirmation that the supplier accepts its offer up to and including the expiry of the acceptance period
- Any deviations, reservations and assumptions, cf section 6.5
- Name, title and signature of the person authorised to bind the supplier

4.4 Design of the offer

In addition to the offer letter, the offer must include:

- Documentation as requested under the award criteria.
- Completed appendices to the contract.

4.5 Language

The offer must be in writing and written in Norwegian or English. However, it is possible to use attachments in English, Norwegian, Swedish or Danish where Norwegian documentation is not available.

4.6 Deviations, reservations and assumptions

No changes shall be made directly to the general provisions of SSA-O. If the supplier proposes changes to the General Provisions, this must be included in Appendix 6, with reference to which provision is to be amended, and with a proposal for amendment. The supplier must provide a brief justification for its tender proposal for amendment.

The contracting authority requests the suppliers to familiarise themselves with the rejection rules in FOA chapter 24.

4.7 Submission of redacted offer

Suppliers must submit a redacted version of the tender no later than one week after the deadline for submission of the final tender. The redacted version shall indicate the information that the supplier considers to be of competitive significance to keep confidential.

4.8 Submission of quotations

The tender must be submitted electronically in KGV by the tender deadline.

The offer must be signed with a digital certificate. The supplier can use a personal certificate to confirm ID upon submission, e.g. Norsk BankID or BuyPass, or alternatively a certificate issued to the enterprise, e.g. Commfides. All eligible digital certificates are supported. Remember that the certificate used with submission must be valid.

Exceptions in case of lack of digital certificate:

If the tender is sent without a certificate, the supplier must select "without certificate", print and sign the offer confirmation letter and send it through the notification system in KGV within the tender deadline.

NB! Remember to print a new version if you send a new offer, each offer has its own identification code that must match.

If you need guidance in connection with the submission of tenders, the Supplier can contact Merzell CTM Customer Service for assistance free of charge, by telephone on 23 96 00 10, by email kgv@eu-supply.com or by using the Customer Service Portal.

The supplier bears the risk that the contracting authority has received the tender within the tender deadline.

4.9 Duty of confidentiality and requirements for access to the offer

The Public Access to Documents Related to a Public Procurement Act of 19 May 2006 No. 16 applies to the right of access to documents related to public procurement.

The contracting authority and its employees are obliged to prevent others from gaining access to or knowledge of information about technical devices and procedures or operating and business matters that would be of competitive importance to keep secret and information about someone's personal circumstances, cf. Sections 7-3 and 7-4 of the Public Administration Regulations and, cf. Section 13 of the Public Administration Act.

According to Section 23 of the Freedom of Information Act, tenders are exempt from public disclosure only until a supplier has been chosen. In the event of a request for access, the contracting authority is thus obliged to disclose the tender, the gossip for business secrets and someone's personal circumstances. If the supplier believes that the tender contains matters that fall under the duty of confidentiality, the supplier must therefore submit a redacted version of the tender in addition to an unredacted tender.

In addition, we ask the supplier to submit a separate document with justification, for each point in the tender that is to be redacted and why this information would be of competitive importance to keep secret or contain information about someone's personal circumstances, cf. Appendix 4 to the tender documentation "Confidential information and self-declaration on the lapse of the duty of confidentiality".

If the supplier does not consider any information in the tender to be confidential, this is requested to be confirmed in Appendix 4 to the tender documents.

The contracting authority has a duty to make an independent assessment of what is covered by the duty of confidentiality, and the supplier's assessments cannot therefore simply be taken as a basis. In case of doubt, this will be taken up with the individual supplier.

5 Evaluation and selection of services

5.1 Award criteria

The contract is awarded to the supplier who has submitted the tender with the best price/quality ratio. This is determined based on which tender achieves the highest total score in line with the following award criteria:

| The award criterion | Sub-criteria | Weight | Documentation requirements |
|---------------------|--|--------|--------------------------------------|
| Price | Under this criterion, the total sum is assessed in Appendix 5. | 20 % | Prices offered in SSA-O (Appendix 5) |
| Quality | A. Technical Quality of the Proposal. This criterion assesses the overall quality and robustness of the | 80 % | The supplier's response to |

| | | | |
|--|---|--|---|
| | <p>proposed approach, including its methodology, context appropriateness and ethics, as well as dissemination and usability of findings. Assessment will include:</p> <ul style="list-style-type: none"> • the clarity, coherence, and overall soundness of the proposed analytical and methodological approach, including its alignment with the scope, objectives, timeframe, and the specific requirements of evaluating the energy sector under the Nansen Program; • the extent to which the proposed approach is adapted to the operational context, including the feasibility of data collection in a restrictive environment and the adequacy of the proposed ethical safeguards and security considerations; • the appropriateness and focus of the proposed stakeholder mapping; • the extent to which the evaluation questions and sub-questions are appropriately prioritised; • the proposal's capacity to support iterative learning, uptake, and use of findings throughout the evaluation process, including through actionable and forward-looking recommendations; • the quality, relevance, and usability of the proposed deliverables, including their tailoring to different audiences. <p>B. Team Competence and Delivery Capacity</p> <p>This criterion assesses the extent to which the proposed team demonstrates the qualifications, experience, and capacity required to carry out the assignment. Assessment will include the extent to which the proposed team collectively demonstrates the following qualifications and competencies:</p> <ul style="list-style-type: none"> • Core evaluation qualifications and experience • Proven international experience in conducting country-level and system-level evaluations related to sustainable development; | | <p>the requirements is stated in Appendix 2, unless another response appendix is clearly stated in the claim.</p> |
|--|---|--|---|

| | | | |
|--|--|--|--|
| | <ul style="list-style-type: none"> • Proven experience supporting government institutions in processes of reflection, strategic adaptation, and response to contextual shifts in highly volatile environments; • Demonstrated expertise in evaluation approaches, methods, and techniques aligned with the methodological requirements set out in the Terms of Reference; • Demonstrated ability to synthesise diverse evidence, including the integration of convergent and divergent findings; • Substantial experience conducting fieldwork in high-risk or hostile environments, including the ability to operate with a high degree of autonomy and apply sound risk awareness and mitigation measures. <p>Additional team competencies</p> <ul style="list-style-type: none"> • Excellent written and reading proficiency in English and Ukrainian; • Demonstrated expertise in the energy sector; • Experience engaging with a broad range of stakeholders across relevant institutional and operational levels; • Experience applying relevant and innovative evaluation tools and methods; • Experience working in Ukraine and the wider Eastern European context; • Knowledge of Romanian and experience engaging with stakeholders in Moldova will be considered an asset. <p>The team leader (main evaluator) must demonstrate a strong understanding of the range of perspectives required for a comprehensive evaluation in the Ukrainian context. The team leader must be a senior expert with more than 10 years of evaluation experience across development, humanitarian assistance, peacebuilding, and reconstruction, and must have a proven track record of assembling and leading multidisciplinary evaluation</p> | | |
|--|--|--|--|

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|--|--|--|--|
| | teams, demonstrated through at least three relevant assignments. | | |
|--|--|--|--|

5.2 Evaluation

5.2.1 The basis for evaluating price

All price elements will be included in a total sum that appears in Appendix 5 Price and price provisions. The total sum constitutes the evaluation award, and it is only this evaluation award that is scored.

Please note that the prices must be complete and only appear in the above appendix.

The value of any conditions and deviations that are priced will be added to the total cost.

Price will be evaluated according to the linear method. Twice as high, or higher evaluation cost compared to the lowest evaluation cost, will receive a score of 0.

General information about price assumptions:

When preparing its price offer, the Supplier shall take as its starting point the requirements set out in Appendix 1, as well as the responsibilities stipulated in the contract. In the event of questions about risk placement and ambiguities, the supplier is requested to use the negotiations to clarify this.

The Supplier is requested to draw the Contracting Authority's particular attention to certain requirements that are price driven.

5.2.2 The basis for quality evaluation

The award criterion quality will be given points on the basis of an evaluation model where the best tender under each award criterion will receive 10 points. Other offers receive points relative to the best offer.

5.3 Testimonials from previous customers/references

Norec reserves the right to obtain and document statements from previous customers and will return to this during the negotiations if necessary. Opinions obtained will be included in the quality assessment for the topics they are considered relevant.

6 End of the competition

6.1 Notification and waiting period

The contracting authority will inform all suppliers in writing and at the same time about who Norec intends to award the contract to as soon as the choice of supplier has been made.

The notification will contain a reason for the choice and specify the waiting period from the award is announced until the contract is planned to be signed (contract signing).

If the Contracting Authority finds that the award decision is not in accordance with the criteria for selection of a supplier, the decision may be annulled until the contract has been concluded.

6.2 Cancellation of the competition

The contracting authority may cancel the competition if there is an objective reason, cf. FAO §25.

